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United States Army Combined Arms Center



Doctrine 2015

Doctrine 2015 Overview

Army Doctrine Publications (ADP)

[15 ADPs]

Fundamental principles



Army Doctrine Reference Publications (ADRP)

[1 per ADP]

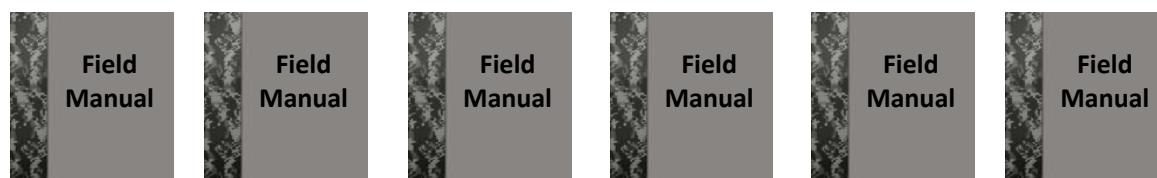
Detailed information on fundamentals



Field Manuals (FM)

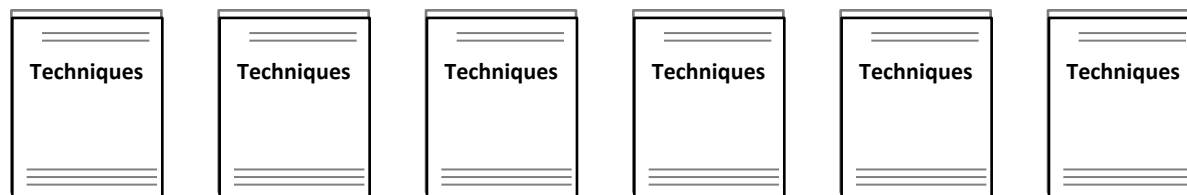
[50 FMs]

Tactics and Procedures



Army Techniques Pubs (ATP)

Authenticated version on APD
Input through wiki version



APD Website: <http://armypubs.army.mil/doctrine/index.html>
MilWiki Website: https://www.milsuite.mil/wiki/Portal:Army_Doctrine

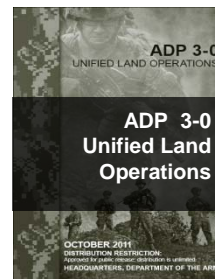
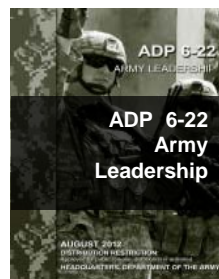
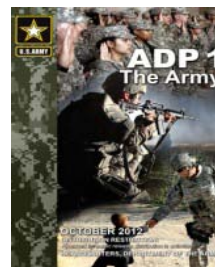


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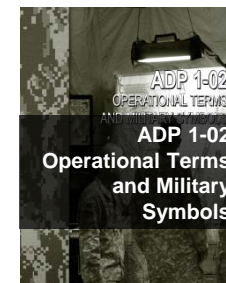
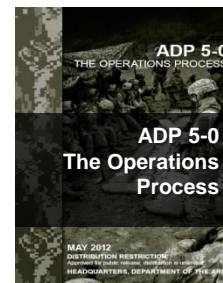
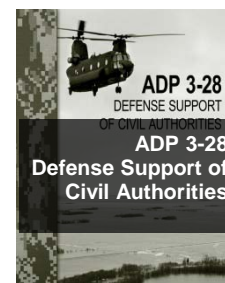
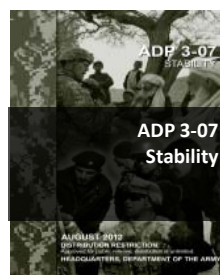
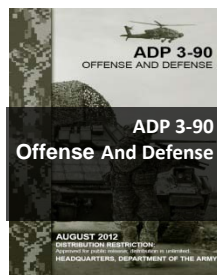
As of 11 SEP12

ARMY DOCTRINE 2015

Foundation of Doctrine



Decisive Action

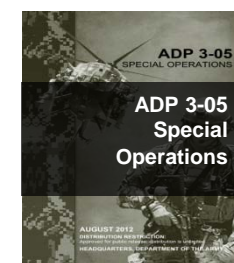
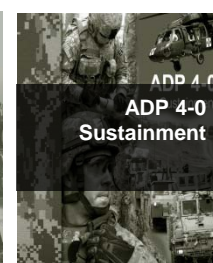
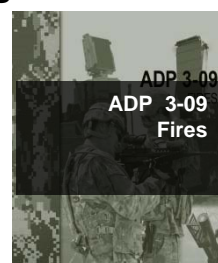
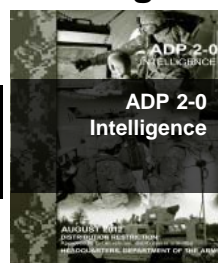


Warfighting Functions

Warfighting Functions + Special Operations



Movement and
Maneuver
Covered by
ADP 3-90



ADP 1 – *The Army*

The Army's Roles

Prevent
Shape
Win

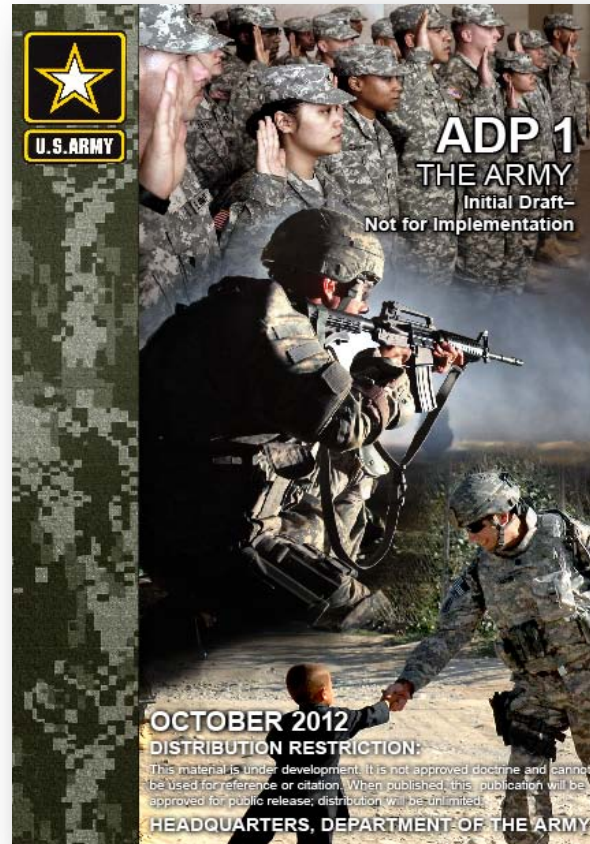
Core Competencies

Combined arms maneuver
Wide area security

Enabling Competencies

Security cooperation
Force Tailoring
Entry operations
Mission command
Support joint & Army forces
DSCA
Mobilize & integrate the
Reserve Components

The Army's Mission -
Fight and win the Nation's wars
through prompt and sustained land
combat, as part of the joint force



Our Profession

Trust
Military Expertise
Esprit de Corps
Honorable Service
Stewardship
Military & civilian
professionals

Our Continuing Duty

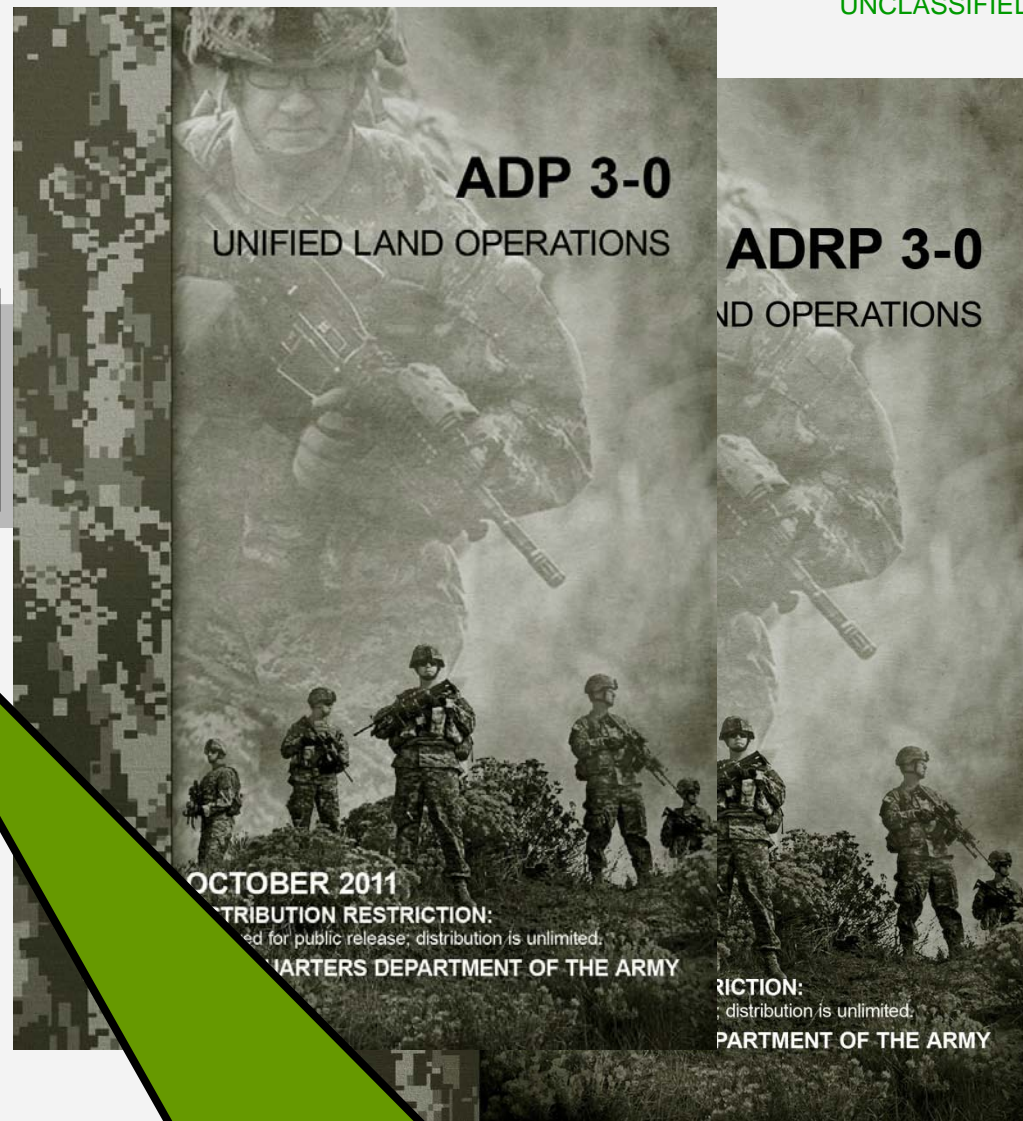
Win the current fight
Develop the Future Army
Maintain reserve readiness
All-volunteer force
Develop future leaders
Strengthen the profession
Soldiers for life

The Army is Landpower



1905
 1910
 1913
 1914
 1923
 1939
 1941
 1944
 1949
 1954
 1962
 1968
 1976
 1982
 1986
 1993
 2001
 2008
 2011

The 19th edition of the
Army's capstone
operational doctrine



Reasons for Change

- Significant recent operational experience
- Evolving policy and doctrine
- Joint and Army transformation

1905-1938 : Field Service Regulations

1939-2000 : FM 100-5, Operations

2001-2008 : FM 3-0, Operations

2011- : ADP/ADRP 3-0, Unified Land Operations

Unified Action

Central idea: synchronization, coordination, and/or integration of the activities of governmental and non-governmental entities with military operations to achieve unity of effort

Anticipated Operational Environment

- US must project power into region, opposed
- US must seize at least one base of operations (maybe more)
- Threat of WMD will require dispersal of US forces and decentralized operations
- Size of theater (space and population) will exceed US ability to control

To cope with these, we must...

Unified Land Operations

Seize, retain, and exploit the initiative to gain and maintain a position of relative advantage in sustained land operations in order to create the conditions for favorable conflict resolution

Executed through...

Decisive Action

offensive defensive stability DSCA

By means of...

Army Core Competencies

combined arms maneuver wide area security

Guided by...

Mission Command

To do this we must...

Develop operations characterized by flexibility, integration, lethality, adaptability, depth, and synchronization

Cognitively link tactical actions to strategic objectives

Organize effort within a commonly understood construct

Operations Structure

Provide a broad process for conducting operations

Provide basic options for visualizing and describing operations

Provide intellectual organization for common critical tasks

Tenets

Flexibility
Integration
Lethality
Adaptability
Depth
Synchronization

Operational Art

The pursuit of strategic objectives, in whole or in part, through the arrangement of tactical actions in time, space, and purpose

Operations Process

Plan
- Army Design
Methodology
- MDMP
- TLP
Prepare
Execute
Assess

Operational Framework

Decisive-Shaping-Sustaining
Deep-Close-Security
Main and Supporting Efforts

Warfighting Functions

Mission Command
Movement and Maneuver
Intelligence
Fires
Sustainment
Protection

Mission Command

Mission Command

Exercise of **authority** and **direction** by the commander using mission orders to enable disciplined initiative within the commander's intent to empower agile and adaptive leaders in the conduct of unified land operations.

Guides

Mission Command Warfighting Function

The related **tasks** and **systems** that develop and integrate those activities enabling a commander to balance the art of command and the science of control in order to integrate the other warfighting functions.

*The principles of mission command assist commanders and staff in balancing the **Art of Command** with the **Science of Control***

- Build cohesive teams through mutual trust
- Create shared understanding
- Provide a clear commander's intent

- Exercise disciplined initiative
- Use mission orders
- Accept prudent risk

*As a warfighting function, mission command consists of the related **tasks** and a **mission command system** that support the exercise of authority and direction by the commander.*

Commander Tasks:

- Drive the operations process through the activities of understand, visualize, describe, direct, lead and assess
 - Develop teams, both within their own organizations and with unified action partners
 - Inform and influence audiences, inside and outside their organizations

Leads

Supports

Staff Tasks:

- Conduct the operations process (plan, prepare, execute, assess)
- Conduct knowledge management and information management
 - Conduct inform and influence activities
 - Conduct cyber electromagnetic activities

*The mission command system **enables** the exercise of authority and direction by the commander.*

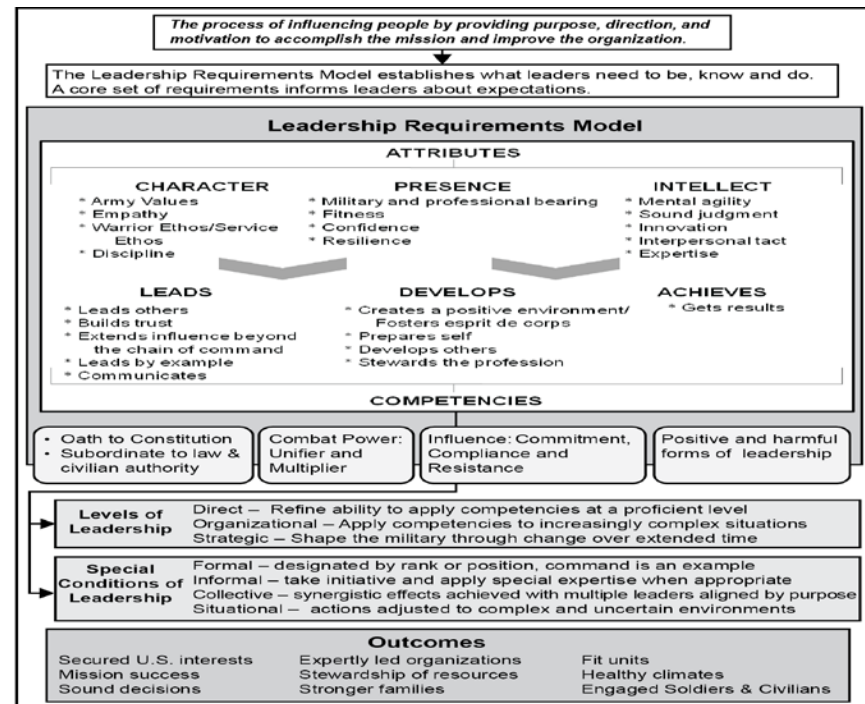
Mission Command System:

- Personnel - Processes and Procedures
- Networks - Facilities and Equipment
- Information Systems

Together mission command and the mission command warfighting function guides, integrates, and synchronizes Army forces throughout the conduct of unified land operations.

ADP/ADRP 6-22

Army Leadership



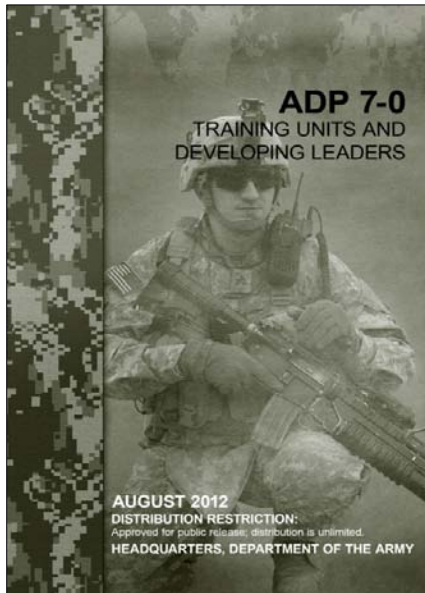
- Minor update to 2006 version
- Clarifications to the Leadership Requirements model to reinforce mission command and Army profession
- Expanded discussion of
 - Positive, effective leadership contrasted with negative, toxic leadership
 - Overcoming resistance
 - Negotiations
 - Building trust
 - Strategic leadership

ADP/ADRP 7-0

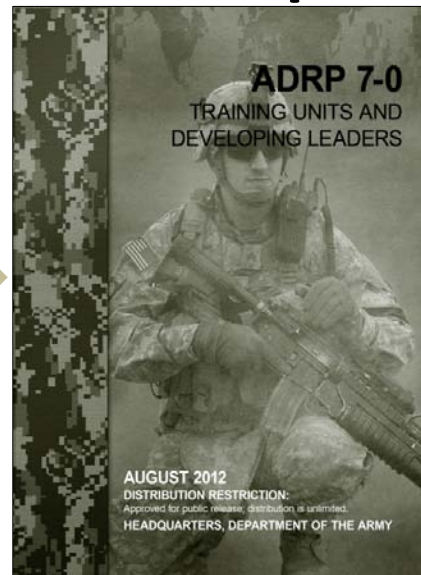
Training Units and Developing Leaders

Doctrine

Overview



Concepts



How-To



Unit Training Management
on the Army Training Network (ATN)
<https://atn.army.mil>

- Train leaders to train . . . achieve “training overmatch” and return to commander-centric training
- Army’s Operations & Training Management Processes are the same: plan, prepare, execute and assess
- Integrate leader development objectives into training objectives using Training Management Process
- Brigade & above METLs are standardized, but commanders choose supporting tasks to train
- Web-based tools (ATN/CATS/DTMS) enable training management

Doctrine 2015 Implementation

